



**GOVERNMENT OF THE PEOPLE'S REPUBLIC OF  
BANGLADESH**

**Request for Application (RFA)  
Selection of Individual Consultant (National)**

**(Time Based)**

**Sr. Consultant (Chief Technical Advisor)**

**Eol reference number: 56.83.0000.006.11.001.24. 845**

**Date: 11<sup>th</sup> November 2024**



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# Section 1. Information to the Applicants

## A. General

1. Scope of assignment
  - 1.1 The Client has been allocated public fund for **Sr. Consultant (Chief Technical Advisor)** and intends to select an Individual Consultant for the specific assignment as specified in the Terms of Reference in Section 2.
2. Qualifications of the Applicant
  - 2.1 Prospective Individuals shall demonstrate in their Applications that they meet the required qualifications and experiences and are fully capable of carrying out the assignment.
  - 2.2 The capability of Individuals shall be judged on the basis of academic background, experience in the field of assignment, and as appropriate, knowledge of the local conditions, as well as language and culture.  
**[ Minimum educational qualifications, required experience have been mentioned in Terms of reference in Section 2]**
3. Eligible Applicants
  - 3.1 Any Bangladeshi national including persons in the service of the Republic or the local authority / Corporations is eligible to apply for the positions
  - 3.2 Government officials and civil servants including individuals from autonomous bodies or corporations while on leave of absence without pay are not being hired by the agency they were working for immediately before going on leave and, their employment will not give rise to Conflict of Interest, pursuant to Rule 112 (9) of the Public Procurement rules, 2008
  - 3.3 Persons who are already in employment in the services of the Republic or the local authorities/ Corporation etc. must have written certification from their employer confirming that they are on leave without pay from their official position and allowed to work full-time outside of their previous official position. Such certification shall be provided to the Client by the Consultant as part of his/her Applications
  - 3.4 No person who has been convicted by any Court of Law or dismissed from Services for misconduct shall be eligible for consideration for appointment to a post.
  - 3.5 The Applicant has the legal capacity to enter into the Contract
  - 3.6 The Applicant has fulfilled its obligations to pay taxes and social security contributions under the relevant national laws.
  - 3.7 The Applicant shall not be under a declaration of ineligibility for corrupt, fraudulent, collusive or coercive practices in accordance with Sub-Clause 4.2.



- 3.8 The Applicant shall not have conflict of interest pursuant to the Clause 5
4. Corrupt, Fraudulent, Collusive or Coercive Practices
- 4.1 The Government requires that Client, as well as Applicants, shall observe the highest standard of ethics during the implementation of procurement proceedings and the execution of Contracts under public funds.
- 4.2 The Government defines corrupt, fraudulent, collusive or coercive practices, for the purposes of this provision, in the **Contract Agreement Sub-Clause 3.4**
- 4.3 Should any corrupt, fraudulent, collusive or coercive practice of any kind come to the knowledge of the Client, it shall, in the first place, allow the Applicant to provide an explanation and shall, take actions only when a satisfactory explanation is not received.
- 4.4 If the Client at any time determines that the Applicant has, directly or through an agent, engaged in corrupt, fraudulent, collusive or coercive practices in competing for, or in executing, a Contract under public funds., the Client shall:
- (a) exclude the Applicant from participation in the procurement proceedings concerned or reject an application for award; and
  - (b) declare the Applicant ineligible, either indefinitely or for a stated period of time, from participation in procurement proceedings under public funds.
5. Conflict of Interest
- 5.1 Government policy requires that the Applicant provide professional, objective, and impartial advice, and at all times hold the Executing Agency's (Client's) interest's paramount, without any consideration for future work, and strictly avoid conflicts with other assignments or their own corporate interests.
- 5.2 The Applicant shall not be hired for any assignment that would be in conflict with their prior or current obligations or that may place them in a position of not being able to carry out the assignment in the best interest of the Client.
- 5.3 Pursuant to Rule 55 of the Public Procurement Rule 2008, the Applicant has an obligation to disclose any situation of actual or potential conflict of interest that impacts on his capacity to serve the best interest of his client, or that may reasonably be perceived as having this effect. Failure to disclose said situations may lead to the disqualification of the Applicant or the termination of its Contract.
- 5.4 The Applicant that has a business or family relationship with a member of the Client's staff may not be awarded a Contract, unless the conflict stemming from this relationship has been addressed adequately throughout the selection process and the execution of the Contract.



## B. Preparation, Submission & Modification or Substitution of Applications

6. Preparation of Application
- 6.1 Applications shall be typed or written in indelible ink in **English language** and shall be signed by the Applicant. Applicants are required to complete the following Forms:
- (a) Form 3A: Application Submission Form;
  - (b) Form 3B: CV of the Applicant; and
  - (c) Form 3C: Remuneration and Reimbursable
- 6.2 The Remuneration and reimbursable are **purely indicative** and are subject to negotiations and agreement with the Client prior to finalisation of the Contract.
7. Submission of Application
- 7.1 Pursuant to Rule-113(5) of the Public Procurement Rules, prospective Applicants can deliver their application by hand, mail, courier service to the address mentioned in the request for Application advertisement.
- 7.2 Application shall be properly sealed in envelopes addressed to the Client as mentioned in the request for Application advertisement and bear the name & address of the Applicant as well as the name of the assignment.
- 7.3 In case of hand delivery, the Client, on request, shall provide the Applicant with a receipt.
- 7.4 The closing date for submission of Application is 28<sup>th</sup> November 2024 up to 11.45 AM (BST) Applications must be submitted within this deadline. Any Application received after the deadline for submission of Applications shall be declared late, and returned unopened to the Applicant.
- 7.5 Applications may be modified or substituted before the deadline for submission of Applications.
- 7.6 The Client may at its sole discretion, extend the deadline for submission of Applications.
- 7.7 At any time prior to the deadline for submission of Applications the client for any reason on its own initiative may revise the Request for Application Document by issuing an Addendum which shall form an integral part of the Document.

## C. Evaluation of Applications

8. Evaluation of applications
- 8.1 Suitability of the Applicants shall be rated by evaluation on the basis of their academic background, relevant Working Experience and its adequacy for the assignment, knowledge of local conditions as well as language.
- 8.2 The points to be given under each of the evaluation Criteria are:



*[Client shall fix the Points]*

<b>Criteria</b>	<b>Points</b>
• Educational Qualification	<i>[20 points]</i>
• Relevant Working Experience and its adequacy for the assignment	<i>[60 points]</i>
• Suitability considering age, skill (such as training, computer skills, proficiency in English and Bengali languages and others).	<i>[10 points]</i>
<b>Total points:</b>	<b>90 points</b>

- 8.3 Applicants thus given points as stated under Clause 8.2, not securing the minimum qualifying points *[insert points; not less than 70%, which is 63]* shall be considered disqualified.
- 8.4 Applications shall be evaluated by the PEC, who shall prepare a short-list of maximum seven (7) Applicants
- 8.5 The qualified short-listed Applicants as stated under Clause 8.4 shall be invited for an interview to test their aptitude and presentation by the PEC and shall be rated with ten (10) points.
- 8.6 Points already secured by the Applicants in the evaluation as stated under Clause 8.5, shall be combined with the points obtained in the interview and a list of maximum three (3) most suitable Applicants ranked in order of merit (1-2-3) shall be prepared.
- 8.7 In pursuant to Rule 114 of the Public Procurement Rules 2008, there shall be no public opening of Applications.
- 8.8 The Client shall immediately after the deadline for submission of Application convene a meeting of the Proposal Opening Committee (POC)
- 8.9 The POC, having completed the record of opening, shall send the Applications received and the opening record to the PEC.
- 8.10 Following the opening of the Applications, and until the Contract is signed, no Applicant shall make any unsolicited communication to the Client. Such an attempt to influence the Client in its decisions on the examination, evaluation, and comparison of either the Applications or Contract award may result in the rejection of the Application.
9. Application Negotiations
- 9.1 The first-ranked Applicant stated under Clause 8.5 shall then be invited for negotiations, pursuant to Rule 122 of the Public Procurement Rule, 2008 at the address of the client.



- 9.2 If this fails, negotiate with the second-ranked Applicant, and if this fails negotiate with the third-ranked Applicant, with the hope that successful negotiations are concluded
- 9.3 During negotiations, the Client and the Applicant shall finalize the “Terms of Reference”, work schedule, logistics and reporting schedule etc. These documents shall then be incorporated into the Contract as Description of Services”
- 9.4 The Financial negotiations will involve the remuneration and other reimbursable cost to be paid to the Applicant.
- 9.5 Negotiations will conclude with a review of the draft Contract. To complete negotiations the Client and the Applicant will initial the agreed Contract

## **D. Award of Contract**

- 10. Award of Contract
  - 10.1 After completing negotiations and having received the approval to award the contract, the Client shall sign the Contract with the selected Applicant.
- 11. Debriefing
  - 11.1 After signature of the Contract, the Client shall promptly notify other Applicants that they were unsuccessful.
  - 11.2 The Client shall promptly respond in writing to any unsuccessful Applicant who request the client in writing to explain on which grounds its application was not selected.
- 12. Commencement of Services
  - 12.1 The applicant is expected to commence the assignment on December 2024/ January 2025 at the location of Dhaka. The duration of the contract shall be 12 months from the date of commencement.





# Section 2. Terms of Reference

## For Selection of Individual Consultant

<b>Job #</b>	N/A
<b>Job Title</b>	<b>Sr. Consultant (Chief Technical Advisor)</b>
<b>No. of position</b>	<b>1</b>
<b>Location</b>	Dhaka, Bangladesh
<b>Appointment</b>	Local Hire
<b>Job Posted</b>	TBA
<b>Closing Date</b>	TBA
<b>Language</b>	Bangla [Essential]; English [Essential]
<b>Appointment Type</b>	Time-Based. Duration: 12 months (Further extension is subject to the performance of the incumbent and availability of fund)

### Background of the Project:

The Aspire to Innovate (a2i) Programme builds on the Government of Bangladesh's efforts to introduce a citizen-centric culture of innovation in civil service to improve service delivery and make services more inclusive, affordable, reliable, and easier to access. This project will provide support to establish institutional mechanisms and improve accountability to accelerate SDG achievements in Bangladesh.

This project has three components:

1. Institutionalizing Public Service Innovation and Improving Accountability
2. Catalyzing Digital Financial Services and Fintech Innovations
3. Incubating Private Sector-enabled Public Service Innovation

### Background of the assignment:

The Aspire to Innovate (a2i) Programme of the Government of Bangladesh is recognized for its pivotal role in driving the nation's transformation in e-services and enhancing public service delivery through technological innovation, fostering efficiency, and bridging the digital divide. The programme has evolved into a comprehensive platform that supports government agencies in developing and implementing scalable, citizen-centric digital solutions. Its initiatives have empowered citizens, improved access to government services, and contributed to socio-economic development. The accelerating pace of technological advancements, coupled with an increasing demand for secure, efficient, and future-proof digital infrastructure, has created the need for more sophisticated leadership within the programme. Emerging technologies such as Artificial Intelligence (AI), Big Data, and Cloud Computing present both opportunities and challenges for ensuring sustainable transformation in government operations. It is pivotal in integrating cutting-edge technology, ensuring compliance with international standards, and advocating for Bangladesh's transformation on global platforms.

'Aspire to Innovate (a2i) Programme' is looking for a **Sr. Consultant (Chief Technical Advisor)** who will be leading a technology strategy that is forward-thinking, adaptive, and focused on sustainable development. The Sr. Consultant (Chief Technical Advisor) will develop technology infrastructure while fostering a culture of talent development, making the organization tech-savvy, people-savvy, and organization-savvy and ensuring that the organization builds the right capabilities for both technological and human capital growth.

### Scope of work, Duties and Responsibilities:

#### 1. Strategic Leadership and Development:

- Create and execute a forward-looking technology strategy that supports the agency's digital transformation goals.



- Align technology infrastructure with the agency's long-term vision for providing secure, scalable, and efficient government services.
- Lead the development and implementation of emerging technologies (cloud, AI, big data) that improve service delivery while ensuring they are adaptable to future needs.
- Preparation of policy-level guidelines on issues related to ensuring proper function of the e-service systems.
- Closely work with policy-makers in relevant ministries to guide them in technology management decisions.

## **2. Talent Development and Capability Building:**

- Together with HR jointly develop internal talent by promoting continuous learning, upskilling, and reskilling initiatives across technology teams.
- Foster a culture of coaching and mentoring within the team to ensure tech employees are continuously improving.
- Identify and nurture future technology leaders from within the organization, ensuring strong succession planning and leadership continuity.

## **3. Technology Architecture and Innovation:**

- Manage plan, analysis, design, development and implementation of Enterprise and Government national digital services with a focus on target population.
- Oversee the design and development of technology architecture that allows for scalability, flexibility, secured, user friendly and future-proofing of digital services.
- Lead initiatives in adopting cutting-edge technologies while ensuring compatibility with existing government systems and infrastructure.
- Stay current with industry trends and emerging technologies to ensure the agency remains ahead of the curve.
- Advise on implementing cutting-edge technology or practices in Government Software Projects/Systems.

## **4. Cross-Agency Collaboration and Collective Intelligence:**

- Engage in collaborative work with specialized CTOs and other government agencies to build a strong ecosystem of digital solutions.
- Develop platforms for sharing collective intelligence and best practices, ensuring decisions are based on input from cross-functional experts and stakeholders.
- Promote the integration of both internal and external expertise to drive innovation in government service delivery.

## **5. Leadership of Technology Teams:**

- Provide strong leadership to technology teams, ensuring they are motivated, engaged, and aligned with the strategic goals of the agency.
- Promote a culture of innovation, collaboration, and accountability within the technology teams.
- Create a long-term and sustainable technological plan that resonates with Government Vision.



## **6. Cybersecurity and Risk Management:**

- Lead the development and implementation of comprehensive cybersecurity strategies to safeguard government data and systems.
- Develop robust risk management practices to ensure business continuity in the face of emerging threats or technology failures.

## **7. Organizational Savviness and Alignment:**

- Ensure that all technology initiatives align with the broader organizational goals, policies, and regulatory frameworks.
- Stay attuned to the evolving needs of government agencies, adjusting technology strategies to better serve citizen needs and government priorities.
- Serve as an advocate for technological advancement and modernization within the government ecosystem, ensuring buy-in from leadership and stakeholders.

## **8. Operational Efficiency and Budgeting:**

- Manage the technology budget, ensuring optimal allocation of resources for both immediate and long-term goals.
- Prioritize investments in technology and talent that will have the highest impact on digital transformation and service improvement.

## **9. Standards and Quality Practices**

- Identify and Implement International Best Practices: Stay up-to-date with global trends, standards, and frameworks such as ISO, ITIL, COBIT, and cybersecurity to ensure the agency's technology operations meet or exceed international benchmarks.
- Quality Assurance and Continuous Improvement: Lead the institutionalization of quality management practices, ensuring that systems, processes, and technology solutions meet the highest quality standards. Establish continuous improvement programs to monitor, assess, and enhance the effectiveness of implemented practices.
- Establish Governance and Compliance Frameworks: Ensure that all technology initiatives comply with international regulations and standards for data security, privacy, and operational excellence. Regularly review and update governance frameworks to maintain compliance.
- Drive Process Optimization and Automation: Implement tools and methodologies, such as Lean, Six Sigma, or Agile practices, to optimize workflows, improve operational efficiency, and reduce redundancies across technology operations.
- Benchmarking and Performance Metrics: Establish and track key performance indicators (KPIs) for technology services and quality management, comparing them with international standards to ensure the agency's technology landscape is competitive and reliable.

## **10. Procurement and Evaluation Support**

- Assist in Technology Procurement: Collaborate with procurement teams to define technical specifications, evaluation criteria, and selection processes for technology solutions. Ensure that all technology procurements align with the agency's digital transformation goals and adhere to international best practices.



- Vendor Evaluation and Selection: Lead the technical evaluation of potential vendors, ensuring that proposed solutions meet the agency's technical, security, and quality requirements. Provide recommendations based on thorough analysis of vendors' capabilities, compliance with standards, and cost-effectiveness.
- Contract Negotiation Support: Assist in negotiating contracts with technology vendors, ensuring favorable terms for the agency, and mitigating risks through well-defined service level agreements (SLAs) and performance expectations.

## 11. Project Development for Government

- Lead Government Technology Projects: Oversee the development and execution of technology projects for government agencies, ensuring alignment with national priorities, regulatory requirements, and citizen-centric outcomes.
- Cross-Agency Collaboration: Facilitate collaboration across multiple government agencies, ensuring technology projects are integrated, scalable, and support interagency cooperation.
- Stakeholder Management and Communication: Maintain clear communication with government officials, project teams, and external stakeholders, ensuring transparency and alignment on project goals, timelines, and outcomes.
- Risk and Issue Management: Identify, assess, and mitigate risks to project delivery, ensuring that government technology projects are executed smoothly and within budget.

## 12. Representation at International Technology Forums

- Representing a2i in Global Tech Forums: Act as the official representative of a2i at international technology forums, conferences, and industry events. Advocate for the agency's digital transformation initiatives and share best practices with global peers.
- Building International Partnerships: Forge and maintain relationships with international organizations, governments, and technology leaders to promote collaboration and exchange of knowledge on emerging technologies and global trends.
- Positioning a2i as a Global Leader: Ensure a2i is recognized as a leader in digital transformation by showcasing successful projects, innovations, and strategies that have been implemented across government agencies in Bangladesh.
- Learning and Adoption of Global Trends: Identify new trends, best practices, and cutting-edge technologies presented at global forums and advocate for their adoption within the agency's digital initiatives to keep Bangladesh at the forefront of technological advancements.

### Competencies Required:

#### I. Key Competencies:

- Strategic mindset with a focus on innovation and long-term sustainability.
- Exceptional communication and interpersonal skills for managing diverse stakeholders and teams.
- Strong organizational and project management skills, with the ability to lead through influence and collaboration.
- Ability to balance technology priorities with the development of talent and organizational capability.



## II. Required Competencies:

### 1. Strategic Leadership and Development

- **Strategic Mindset:** Seeing ahead to future possibilities and translating them into breakthrough strategies.
- **Cultivates Innovation:** Creating new and better ways for the organization to be successful.
- **Tech Savvy:** Anticipating and adopting innovations in business-building digital and technology applications.

### 2. Talent Development and Capability Building

- **Develops Talent:** Developing people to meet both their career goals and the organization's goals.
- **Attracts Top Talent:** Attracting and selecting the best talent to meet current and future needs.
- **Builds Effective Teams:** Building strong-identity teams that apply their diverse skills and perspectives to achieve common goals.

### 3. Technology Architecture and Innovation

- **Tech Savvy:** Keeping up-to-date on technological innovations and integrating them effectively into the organization.
- **Global Perspective:** Taking a broad view when approaching issues, using a global lens.
- **Manages Complexity:** Making sense of complex, high quantity, and sometimes contradictory information to solve problems.

### 4. Cross-Agency Collaboration and Collective Intelligence

- **Collaborates:** Building partnerships and working collaboratively with others to meet shared objectives.
- **Builds Networks:** Effectively building formal and informal relationship networks inside and outside the organization.
- **Interpersonal Savvy:** Relating openly and comfortably with diverse groups of people.

### 5. Stakeholder Engagement and Organizational Savviness

- **Organizational Savvy:** Maneuvering comfortably through complex policy, process, and people-related organizational dynamics.
- **Persuades:** Using compelling arguments to gain the support and commitment of others.
- **Communicates Effectively:** Developing and delivering multi-mode communications that convey a clear understanding of the unique needs of different audiences.

### 6. Leadership of Technology Teams

- **Directs Work:** Providing direction, delegating, and removing obstacles to get work done.
- **Ensures Accountability:** Holding self and others accountable to meet commitments.
- **Drives Engagement:** Creating a climate where people are motivated to do their best to help the organization achieve its objectives.

### 7. Risk Management

- **Decision Quality:** Making good and timely decisions that keep the organization moving forward.
- **Manages Risk:** Effectively managing and mitigating risk within the organization.



## 8. Organizational Savviness and Alignment

- **Balances Stakeholders:** Anticipating and balancing the needs of multiple stakeholders.
- **Manages Ambiguity:** Operating effectively, even when things are not certain, or the way forward is not clear.
- **Resourcefulness:** Securing and deploying resources effectively and efficiently.

## 9. Operational Efficiency and Budgeting

- **Financial Acumen:** Interpreting and applying understanding of key financial indicators to make better business decisions.
- **Optimizes Work Processes:** Knowing the most effective and efficient processes to get things done, with a focus on continuous improvement.

### Supervision and Performance Evaluation:

The **Sr. Consultant (Chief Technical Advisor)** will be working with the Technology team of Aspire to Innovate Programme. A performance evaluation will be conducted by project authority, a2i. After 12 months of the contract period and further continuation of the contract will depend upon the satisfactory performance and availability of funds.

### Deliverables and Timeframe:

The assignment will be for 12 months. Completed task under each area and activity will be as follows:

Deliverables	Timeline
<ul style="list-style-type: none"> <li>• <b>Strategic Leadership and Development:</b> <ul style="list-style-type: none"> <li>○ Develop and present a comprehensive technology strategy.</li> <li>○ Propose <b>policy-level guidelines</b> on e-service system functionality.</li> <li>○ Initiate <b>emerging technology projects</b> (cloud, AI, big data) and ensure the launching of pilot projects.</li> </ul> </li> <li>• <b>Talent Development and Capability Building:</b> <ul style="list-style-type: none"> <li>○ Guide HR in launching upskilling programs (e.g., training on AI, big data, cloud).</li> <li>○ Establish a mentorship program involving <b>senior staff as mentors</b> and <b>junior employees as mentees</b>.</li> <li>○ Identify <b>potential future leaders</b> for succession planning and development.</li> </ul> </li> <li>• <b>Technology Architecture and Innovation:</b> <ul style="list-style-type: none"> <li>○ Oversee the design of a scalable technology architecture, ensuring <b>core components are being developed</b></li> <li>○ Launch <b>pilot projects</b> using cutting-edge technologies, with a focus on adoption by <b>government agencies</b>.</li> </ul> </li> <li>• <b>Leadership of Technology Teams:</b> <ul style="list-style-type: none"> <li>○ Conduct <b>monthly team engagement meetings</b> with <b>100% participation</b> from technology leads.</li> <li>○ Complete a <b>technology team alignment plan</b> with <b>KPIs for team performance</b>.</li> </ul> </li> <li>• <b>Organizational Savviness and Alignment:</b> <ul style="list-style-type: none"> <li>○ Ensure <b>100% alignment</b> of technology initiatives with organizational goals and regulatory requirements.</li> </ul> </li> <li>• <b>Standards and Quality Practices:</b> <ul style="list-style-type: none"> <li>○ Begin implementing <b>international best practices</b> (e.g., ISO, ITIL, COBIT) across key technology projects.</li> <li>○ Establish a <b>performance metrics dashboard</b> for monitoring progress.</li> </ul> </li> </ul>	<p>12 Months</p>



<ul style="list-style-type: none"> <li>• <b>Representation at International Technology Forums:</b> <ul style="list-style-type: none"> <li>○ Participate in <b>international forums on behalf of a2i</b> and establish <b>new international partnerships</b>.</li> </ul> </li> </ul>	
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The incumbent will perform other related duties and responsibilities as and when required and assigned. The incumbent should function as an effective team member.

Payment: The Sr. Consultant (Chief Technical Advisor) will be paid 12 (Twelve months) equal instalments on a monthly basis upon completion of the above deliverables.

**Requirements:**

**I. Academic Qualifications:**

- Minimum Bachelor’s Degree in Computer Science/CSE or relevant technical/engineering discipline from any reputed public/private university.
- A Master’s degree or MBA with a focus on Technology Management, Information Systems, or Digital Transformation is preferred.

**II. Experience:**

- At least 12 years of working experience in national/international organization.
- At least 5 years of experience in strategic/managerial level in technical field.
- Experience of architecture, design, development and managing large scale Government Solution/ Enterprise Software Solutions.



## Section 3. Application Forms

Form 3A : Application Submission Form

Form 3B : CV of the Applicant

Form 3C: Remuneration and Reimbursable





# Form 3A. Application Submission

[Location: dd/mm/yy]

To:

-----  
[Name]  
-----

-----  
[Address of Client]  
-----

Dear Sirs:

I am hereby submitting my Application to provide the consulting Services for [Insert title of assignment] in strict accordance with your Request for Application dated [dd/mm/yy].

I declare that I was not associated, nor have been associated in the past, directly or indirectly, with a Consultant or any other entity that has prepared the design, specifications and others documents in accordance with Clause 5.

I further declare that I have not been declared ineligible by the Government of Bangladesh on charges of engaging in corrupt, fraudulent, collusive or coercive practices in accordance with Clause 4.

I undertake, if I am selected, to commence the consulting Services for the assignment not later than the date indicated in Clause 12.1.

I understand that you are not bound to accept any Application that you may receive.

I remain,

Yours sincerely,

Signature

Print name:

Address:

Email:

Tel:

**Attachment:**

\_\_\_\_\_  
RFA\_ Sr. Consultant (CTA)

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## Form 3B. Curriculum Vitae (CV) of the Applicant

1	PROPOSED POSITION FOR THIS PROJECT :	<i>[From the Terms of Reference, state the position for which the Consultant will be engaged.]</i>			
2	NAME OF PERSON :	<i>[state full name]</i>			
3	DATE OF BIRTH :	<i>[ dd/mm/yy]</i>			
4	NATIONALITY :				
5	MEMBERSHIP IN PROFESSIONAL SOCIETIES	<i>[state rank and name of society and year of attaining that rank].</i>			
6	EDUCATION	<i>[list all the colleges/universities which the Applicant attended, stating degrees obtained, and dates, and list any other specialised education of the Applicant ].</i>			
7	OTHER TRAINING	<i>[indicate significant training since degrees under EDUCATION were obtained, which is pertinent to the proposed tasks of the Consultant].</i>			
8	LANGUAGES & DEGREE OF PROFICIENCY	<u>Language</u>	<u>Speaking</u>	<u>Reading</u>	<u>Writing</u>
		<i>e.g. English</i>	<i>Fluent</i>	<i>Excellent</i>	<i>Excellent</i>
9	COUNTRIES OF WORK EXPERIENCE				
10	EMPLOYMENT RECORD	<i>[The Applicant should clearly distinguish whether as an "employee" of the firm or as a "Consultant" or "Advisor" of the firm].</i>			
	<i>[starting with present position list in reverse order [every employment held and state the start and end dates of each employment]</i>	<i>[The Applicant should clearly indicate the Position held and give a brief description of the duties in which the Applicant was involved].</i>			
	EMPLOYER 1	FROM: <i>[e.g. January 1999]</i>	TO: <i>[e.g. December 2001]</i>		
	EMPLOYER 2	FROM:	TO:		
	EMPLOYER 3	FROM:	TO:		
	EMPLOYER 4 (etc)	FROM:	TO:		



11 WORK UNDERTAKEN THAT BEST ILLUSTRATES THE CAPABILITY TO HANDLE THIS ASSIGNMENT	<i>[give an outline of experience and training most pertinent to tasks on this assignment, with degree of responsibility held. Use about half of a page A4].</i>
12 COMPUTER SKILL	

**CERTIFICATION**

*[Do not amend this Certification].*

I, the undersigned, certify that (i) I was not a former employee of the Client immediately before the submission of this proposal, and (ii) to the best of my knowledge and belief, this CV correctly describes myself, my qualifications, and my experience. I understand that any wilful misstatement described herein may lead to my disqualification or dismissal, if engaged.

Signature			
Print name			
Date of Signing			
dd / mm / yyyy			



## Form 3C. Indicative Remuneration & Expenses

The Consultant should provide an indication of the remuneration as per the format shown below. This will not be used for evaluation of the Consultant's Application but solely for the purposes of Application Negotiations to be held as stated in **Clause 9.1** .

**(1) Remuneration**

Rate (per month / day / hour in Tk)	Staff Time (No. month / day / hour)	Total (Tk) Including AIT & VAT
	12 Months	

**Note: A month consists of 30 calendar days.**

**(2) Reimbursable (as applicable)**

	Rate per unit	Total unit	Total Amount (Tk) Including AIT & VAT
(a) Per Diem Allowance			
(b) Air Travel Costs			
(c) Other Travel Costs (state mode of travel)			
(d) Communication charges			
(e) Reproduction of Reports			
(f) Other Expenses ( <i>to be listed</i> )			
		Sub-total	

CONTRACT CEILING (1) + (2)	
----------------------------	--

Signature  
Name:



## Section 4. Contract Forms

The ***Contract Agreement***, which once completed and signed by the Client and the Consultant, clearly defines the Client's and Consultants' respective responsibilities.



## 4.1 Contract Agreement (Time-based)

THIS CONTRACT ("the Contract") is entered into this day of [dd/mm/yy], by and between [insert name of Client] ("the Procuring Entity") having its office at [insert address of Client], and [insert name of Consultant] ("the Consultant") having his/her address at [insert address of Consultant].

WHEREAS, the Client wishes to have the Consultant performing the Services hereinafter referred to, and

WHEREAS, the Consultant is willing to perform these Services,

NOW THEREFORE THE PARTIES hereby agree as follows:

### General

1. Services
  - 1.1 The Consultant shall perform the Services specified in Annex A (*Description of Services*), which are made an integral part of the Contract.
2. Duration
  - 2.1 The Consultant shall perform the Services during the period commencing from [dd/mm/yy] and continuing until [dd/mm/yy], or any other period as may be subsequently agreed by the parties in writing.
3. Corrupt, Fraudulent, Collusive or Coercive Practices
  - 3.1 The Government requires that Client, as well as Applicants, shall observe the highest standard of ethics during the implementation of procurement proceedings and the execution of Contracts under public funds.
  - 3.2 The Government defines corrupt, fraudulent, collusive or coercive practices, for the purposes of this provision, in the **Sub-Clause 3.5**
  - 3.3 Should any corrupt, fraudulent, collusive or coercive practice of any kind come to the knowledge of the Client, it shall, in the first place, allow the Applicant to provide an explanation and shall, take actions only when a satisfactory explanation is not received.
  - 3.4 If the Client at any time determines that the Applicant has, directly or through an agent, engaged in corrupt, fraudulent, collusive or coercive practices in competing for, or in executing, a Contract under public funds., the Client shall:
    - (a) exclude the Applicant from participation in the procurement proceedings concerned or reject an Application for award; and
    - (b) declare the Applicant ineligible, either indefinitely or for a stated period of time, from participation in procurement proceedings under public funds.



3.5 The Government defines, for the purposes of this provision, the terms set forth below as follows:

**“corrupt practice”** means offering, giving or promising to give, receiving, or soliciting either directly or indirectly, to any officer or employee of a Client or other public or private authority or individual, a gratuity in any form; employment or any other thing or service of value as an inducement with respect to an act or decision or method followed by a Client in connection with a Procurement proceeding or Contract execution;

**“fraudulent practice”** means the misrepresentation or omission of facts in order to influence a decision to be taken in a Procurement proceeding or Contract execution;

**“collusive practice”** means a scheme or arrangement between two (2) or more Persons, with or without the knowledge of the Client, that is designed to arbitrarily reduce the number of Tenders submitted or fix Tender prices at artificial, non-competitive levels, thereby denying a Client the benefits of competitive price arising from genuine and open competition; or

**“coercive practice”** means harming or threatening to harm, directly or indirectly, Persons or their property to influence a decision to be taken in the Procurement proceeding or the execution of a Contract, and this will include creating obstructions in the normal submission process used for Tenders, Applications, Proposals or Quotations.

- |    |                              |     |  |
|----|------------------------------|-----|--|
| 4. | Applicable Law               | 4.1 | The Contract shall be governed by and interpreted in accordance with the laws of the People’s Republic of Bangladesh   |
| 5. | Governing Language           | 5.1 | The language governing the Contract shall be English, however for day to day communications in writing both Bangla and English may be used.  |
| 6. | Modification of Contract     | 6.1 | The Contract shall only be modified by agreement in writing between the Client and the Consultant.   |
| 7. | Ownership of Material        | 7.1 | Any studies, reports or other material, graphic, software or otherwise, prepared by the Consultant for the Client under the Contract shall belong to and remain the property of the Client.                          |
|    |                              | 7.2 | The Consultant may, with the prior written approval of the Client, retain a copy of such documents and software, but shall not use them for purposes unrelated to the Contract.                                      |
| 8. | Relation between the Parties | 8.1 | Nothing contained in the Contract shall be construed as establishing or creating any relationship other than that of independent Consultant between the Client and the Consultant.                                   |
| 9. | Contractual Ethics           | 9.1 | No fees, gratuities, rebates, gifts, commissions or other payments, other than those shown in the Contract, shall have been given or received in connection with the selection process or in the contract execution. |



## Payments to the Consultant

10. Ceiling Amount
- 10.1 The Client shall pay the Consultant for the Services rendered pursuant to 'Description of Services' 'a ceiling amount not to exceed Tk [insert amount], which includes remuneration and reimbursable expenses as set forth in Clauses 10.2. These amounts have been established based on the understanding that it includes all of the Consultant's costs as well as any tax obligation that may be imposed on the Consultant.
- 10.2 The composition of the Remuneration and Reimbursable which make up the ceiling amount are detailed in Annex B
11. Remuneration
- 11.1 The Client shall pay the Consultant for Services rendered with the rates agreed and specified in **ANNEX B** "Cost estimates for Services and Schedule of Rates". Remuneration rates shall be on monthly/daily/hourly [ delete those inappropriate ]
- 11.2 **Monthly Rate:** The time spent in performing the Services shall include travel time, weekends and public holidays, and to the extent specified in Clause 15.2 shall also include periods of casual leave and sick leave. In cases where only part of a month is worked then remuneration shall be computed by dividing the monthly rate by 30 and multiplying by the number of days worked i.e. time spent (as described above) during that month;
- or**
- Daily rate:** The time spent in performing the Services shall be determined solely on the basis of the number of days actually worked by the Consultant, and shall include travel time, but not weekends, public holidays, casual or sick leave
- or**
- Hourly rate:** The time spent in performing the Services shall be determined solely on the basis of the number of hours actually worked by the Consultant, and shall include travel time, but not weekends, public holidays, casual or sick leave.
12. Reimbursables
- 12.1 **Per Diem Allowance:** The Consultant shall, when performing the Services away from the duty station, be entitled to per diem allowance in accordance with the agreed per diem rates.
- 12.2 **Travel Costs:** The Consultant shall, when performing the Services away from the duty station, be entitled to travel costs in accordance with the agreed travel costs.
- 12.3 **Other Expenses:** The Consultant shall, when performing the Services, be entitled to reimbursement of any other expenses as detailed in **Annex B**.
- 12.4 For other reasonable reimbursable expenses not falling within the above three categories, but which may arise during performance of the Services, such expenses will only be reimbursed by the Client as it may at its sole discretion approve, subject to available of budget.





13. Payment Conditions
- 13.1 **Currency:** Payments shall be made in Bangladesh Taka by the end of each calendar month or within fifteen (15) calendar days of receipt of the Invoice as the case may be.
- 13.2 **Advance Payment:** The Consultant shall, if he/she so requests, be entitled to a total advance payment, as specified in Annex B, to cover his/her out-of-pocket expenses which are to be recovered in equal installments from monthly amounts due to him/her.
- [For aid funded procurement Advance Payments may be applicable. However, for 100% GoB funded procurement Advance payments shall not be applicable unless otherwise specifically decided by The Government.]*
- 13.3 **Monthly Payments:** The Consultant shall submit an Invoice for Remuneration and Reimbursable at the end of every month and payments shall be made by the Client within fifteen (15) calendar days of receipt of the invoice.
- 13.4 **Final Payment:** The final payment shall be made only after the final report shall have been submitted by the Consultant and approved as satisfactory to the Client. If the Client notifies any deficiencies in the Services or the final report, the Consultant shall promptly make any necessary corrections, to the satisfaction of the Client.
- 13.5 **Suspension:** The Client may, by written notice of suspension to the Consultant, suspend all payments to the Consultant hereunder if the Consultant fails to perform his/her obligations under this Contract.
- 13.6 **Refund of Excess Payment:** Any amount if paid to the Consultant in excess of the amount actually payable under the provisions of the Contract shall be reimbursed by the Consultant within thirty (30) days of receipt of the claim from the Client, provided that such claim is lodged within three(3) months after the acceptance of the final report.

## **Obligations of the Consultant**

14. Medical Arrangements
- 14.1 The Consultant shall, before commencement of the Services furnish the Client with a medical report providing evidence satisfactory to the Client that the Consultant is in good health and is not subject to any physical or mental disability which may interfere with his/her performance of the Services.
15. Working Hours and Leave
- 15.1 The Consultant shall, when engaged directly with the Client, follow the normal Working Hours and Holidays of the Client, and entitlement to leave as per the Client's Rules.
- 15.2 The Consultant's remuneration shall be deemed to cover leave except otherwise specified in the Contract.
16. Performance Standard
- 16.1 The Consultant undertakes to perform the Services with the highest standards of professional and ethical competence and integrity.
17. Contract Administration
- 17.1 **Client's Representative**
- The Client's representative, as indicated in Annex A, shall be responsible for the coordination of all activities under the Contract.



## 17.2 Timesheets

The Consultant providing Services may be required to complete standard timesheets or any other document to identify the time spent, as requested by the Client's Representative.

18. Confidentiality 18.1 The Consultant shall not, during the term of the Contract or within two years after its expiration, disclose any proprietary or confidential information relating to the Services, the Contract or the Client's business operations without the prior written consent of the Client.
19. Consultant's Liabilities 19.1 The Consultant shall continue to cooperate with the Client after the termination of the Contract, to such reasonable extent as may be necessary to clarify or explain any reports or recommendations made by the Consultant.
- 19.2 The Consultant shall report immediately to the Client any circumstances or events which might reasonably be expected to hinder or prejudice the performance of the Services.
20. Consultant not to be Engaged in Certain Activities 20.1 The Consultant agrees that, during the term of the Contract and after its termination, the Consultant shall be disqualified from providing goods, works or services (other than any continuation of the Services under the Contract) for any project resulting from or closely related to the Services.

## Obligations of the Client

21. Services, Facilities and Property 21.1 The Client shall, free of any charge to the Consultant, make available for the purpose of carrying out the assignment data, local services, personnel, and facilities indicated in Annex A.

## Termination and Settlement of Disputes

22. Termination 22.1 **By the Client**
- The Client may terminate the Contract by not less than twenty-eight (28) days written notice to the Consultant, Such notice to be given after the occurrence of any event necessitating such termination.
- 22.2 **By the Consultant**
- The Consultant may terminate the Contract, by not less than twenty eight (28) days written notice to the Client, if the Client fails to pay any monies due to the Consultant pursuant to the Contract.
23. Dispute Resolution 23.1 **Amicable Settlement**
- The Client and the Consultant shall use their best efforts to settle amicably all disputes arising out of or in connection with this Contract or its interpretation.
- 23.2 **Arbitration**
- If the dispute cannot be settled the same may be settled through arbitration in accordance with the Arbitration Act 2001 of



Bangladesh as at present in force. The place of Arbitration shall be in Dhaka.

IN WITNESS WHEREOF the parties hereto have signed this agreement the day and year first above written.

FOR THE CLIENT

FOR THE CONSULTANT

Signature

Signature

Print Name & Position:

Print Name:

The following documents forming the integral part of this contract shall be interpreted in the following order of priority:

(a) The Form of contract

Annex A: Description of Services

Annex B: Cost Estimates of Services and Schedule of Rates

Annex C: Consultant's Reporting Obligations



## ANNEX A: Description of the Services

*[Give detailed descriptions of the Services including its (a) Background, (b) Objectives, (c) Detailed negotiated TOR providing a description of Services to be provided, (d) Work plan with dates for completion of various tasks, (e) Place of performance of different tasks, (f) Specific tasks to be approved by the Client; etc.).*

*[also ensure the following data is listed in this Annex in conformity with the Contract Agreement.*

1. *The name of the main location (Duty Station) at which the Services are to be provided. Also advise if any other travel will be necessary, and if so, to which expected locations will the Consultant be required to travel.*
2. *Indicate the Contact Addresses for Notices and Requests as indicated in Clause 22.1 of the Contract Agreement.*
  - (a) Address of the Client:  
(With phone number, Fax number & e-mail)*
  - (b) Address of the Client:  
(With phone number, Fax number & e-mail)*
3. *Logistics and facilities to be provided to the Consultant by the Client are listed below:*
  - Office space with furniture including file cabinet and electric connection;*
  - Office Assistant(s)/Support staff;*
  - Office equipment like computer, printer etc;*
  - Facilities for production and binding of reports etc. shall be the responsibility of the Client in case of Time based contract.*
  - Any other facilities agreed by both Client & the Consultant.*



## ANNEX B: Cost estimates of Services and Schedule of Rates

### (A) Remuneration

Name of Consultant	Rate, Taka	Quantity	Total Taka
(a)	(b)	(c)	(d) = (b) x (c)
Remuneration is made on a [ <i>state monthly, daily or hourly</i> ] rate		Sub-Total (A)	

### (B) Reimbursable

Items of reimbursable	Unit	Qty	Rate(Taka )	Total (Taka)
(a)	(b)	(c)	(d)	(e) = (c) x (d)
(a) Per Diem Allowance				
(b) Air Travel Costs				
(c) Other Travel cost				
(d) Communication charges				
(e) Reproduction of reports				
(f) Other Expenses (to be listed)				
<i>Supporting documents and vouchers must be attached with the invoice</i>		Sub-total (B) =		

<b>CONTRACT CEILING (A) +(B)=</b>	<b>Total =</b>
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**ANNEX C: Consultant's Reporting Obligations**  
(Sample Format)

Sl. No.	Reports	Contents of Reports	Persons to Receive them	Date of Submission
1	Inception Report			
2	Interim Progress Report (a) First Status Report (b) Second Status Report			
3	Draft Report			
4	Final Report			



## Request for Expressions of Interest

*This is the website format and as used for published advertisement.  
It is included in this document for information only]*

GOVERNMENT OF THE PEOPLE'S REPUBLIC OF BANGLADESH			
1	Ministry/Division	< select >	V
2	Agency	< select >	V
3	Client Name	< type in name >	
4	Client Code	Not used at present	
5	Client District	< select >	V
6	Expression of Interest for Selection of	< type in name >	
7	EOI Ref No	< type in name >	
8	Date	< select >	V
KEY INFORMATION			
FUNDING INFORMATION			
10	Source of Funds	< select >	V
11	Development Partners (if applicable)	< type in name >	
PARTICULAR INFORMATION			
12	Project / Programme Code (if applicable)	< use MOF code >	
13	Project / Programme Name (if applicable)	< use MOF name >	
14	EOI Closing Date and Time	<b>Date</b>	<b>Time</b>
		< select >	V < select >
		< type in name >	
INFORMATION FOR APPLICANT			
16	Brief Description of Assignment	< type in details >	
17	Qualification and Experience	< type in details >	
18	Other Details (if applicable)	< type in details >	
CLIENT DETAILS			
21	Name of Official Inviting EOI	< type in name >	
22	Designation of Official Inviting EOI	< type in name >	
23	Address of Official Inviting EOI	< type in name >	
24	Contact details of Official Inviting EOI	, Tel. No. >	< Fax No. >   < e-mail >
25	The Client reserves the right to reject all EOI's		

< select > : these fields are "pop-up" fields and the Client will only have to select the correct name, address or date in order to complete the form.

< type in name > : these fields are to be completed by typing in the relevant data.



This letter will be self-generated from the webpage Advertisement

1
2
3
5

**Request for Expression of Interest  
For Selection of [ 6 ]**

EOI Ref No: [ 7 ]

Date: [ 8 ]

The [ 3 ] has been allocated public funds from the Government of the Peoples Republic of Bangladesh (GoB) toward the cost of the [ 13 ], and intends to apply part of the proceeds of these funds to payments under the contract for the provision of consultancy services for the project by an individual consultant (national).

The services include [ 16 ]

The qualification and experience required for the assignment is as follows: [ 17 ]

The [ 3 ] now invites eligible Applicants to apply for the positions. . Applicants are invited to provide information indicating that they are qualified to perform the services (complete CV with other details as required as per the Application Forms)

A Consultant will be selected using the selection of individual consultant sub-method in accordance with the Public Procurement Rules 2007. It is expected that the services will be commenced on [ 20 (3) ] at [ 20 (2) ] and shall be completed on [ 20 (4) ] at [ 21 (2) ].

Interested consultants are required to submit their expressions of interest in accordance with the standard Application Forms which may be obtained by the office of the undersigned during normal office hours ( or available in the website:www.....).

Expressions of Interest shall be submitted by [ 14(2) ] on [ 14(1) ], in sealed envelope delivered to [ 21 ], and be clearly marked "Request for Expressions of Interest for Selection of [ 6 ].

[ 25 ]

[ 21 ]  
[ 22 ]  
[ 23 ]  
[ 24 ]

